

28 May 2014

Company Announcements Office Australian Securities Exchange Limited Exchange Centre 20 Bridge Street Sydney NSW 2000

### Aristocrat Leisure Limited 2014 Half Year Presentation

Aristocrat Leisure Limited will make a presentation by teleconference at 1:00pm today in relation to the Group's 2014 half year results released to the ASX this morning.

The presentation slides are attached for immediate release to the market.

Yours sincerely

T Korsanos Chief Financial Officer & Company Secretary

# **Results Presentation**

Aristocrat Leisure Limited 6 months to 31 March 2014















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- 1. Group Results Summary
- 2. Operational Performance
- 3. Outlook
- 4. Questions

### **Group Results Summary**

A\$ million Reported Result	6 months to 31 Mar 2014	6 months to 31 Mar 2013		Change %
Revenue	412.5	383.2	•	7.6
EBITDA	99.9	95.4	_	4.7
EBIT	76.1	75.3	•	1.1
NPAT 1	57.4	52.6	•	9.1
EPS (fully diluted) 2	10.4c	9.5c	•	9.5
Total dividend per share	8.0c	7.0c	•	14.3
Operating cash flow	61.0	45.6	•	33.8
Net Debt / EBITDA 3	1.2x	1.0x	_	15.7
Closing net debt	233.7	185.1	•	26.3

- Revenue, EBIT and NPAT increased by 7.6%,
   1.1% and 9.1% respectively
- EBIT & NPAT lower on a constant currency basis reflecting uplift in D&D investment
- Higher interim dividend per share, 14.3% increase on prior period
- Operating cash flow increased 33.8% due to higher revenues and cash management initiatives
- Net debt increased due to higher investment levels and shareholder returns

The information presented in this document has not been audited in accordance with the Australian Auditing Standards.



<sup>&</sup>lt;sup>1</sup> Operating profit after tax and non-controlling interest

<sup>&</sup>lt;sup>2</sup> Earnings per share

<sup>3</sup> Bank EBITDA

# **Financial Performance Summary**



Note: Numbers above are reported on a constant currency basis and are tax effected at the prior year tax rate



### **Capital Management**

		6 months to 31 Mar 2014	6 months to 31 Mar 2013		Change
Operating cash flow	A\$m	61.0	45.6	_	15.4
Operating cash flow / profit after tax	%	106.3	86.7	_	19.6pts
Working capital / revenue	%	28.8	21.4	•	7.4pts
Net debt	A\$m	233.7	185.1	_	48.6
Net Debt / EBITDA 1	Х	1.2	1.0	•	0.2
Interest cover	Х	14.4	10.6	_	3.8
Cash flow per share (fully diluted)	cps	11.0	8.3	_	2.7
Dividends	cps	8.0	7.0	•	1.0

<sup>&</sup>lt;sup>1</sup>Bank EBITDA

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- Significant improvement in operating cash flows and conversion
- Stronger operating cash flows invested in business along with higher dividends
- Conservative borrowing metrics maintained
- Interim dividend authorised of 8.0cps, 77% payout ratio
- Continued growth in interim dividends and shareholder returns



### **Operational Performance Highlights**

#### Global

- Demonstrable progress against growth strategy, with portfolio gaps being filled quickly
- High game quality driving positive share performance across key markets and segments

#### **North America**

- Revenue and profit increased, while holding margins, reflecting strong new product
- Gaming operations footprint increased 18.6% vs PCP, with 6.1% higher fee per day
- Excluding sales to secondary markets, outright sales grew 3.9%, ahead of market



### **Operational Performance Highlights**

#### **Australia**

- Substantial progress in closing portfolio gaps with positive impact on share performance across NSW and QLD
- Cycling over one-off licence revenue in PCP

#### **Asia Pacific**

- Less expansion activity across the region
- Revenue growth excluding new openings and expansions
- Maintained number one market share position

#### **Online**

- Sustained growth in the Heart of Vegas<sup>™</sup> since launch in Sept 13
- Launched *Jackpot Dreams*™ during H1





### **North America Results**

		6 months to 31 Mar 2014	6 months to 31 Mar 2013	Change %
Revenue	US\$m	190.3	190.3	-
Segment Profit	US\$m	72.4	69.2	4.6
Margin	%	38.0	36.4	▲ 1.7pts
Volume				
- Platforms	Units	4,979	5,527	▼ 9.9
- Conversions	Units	2,733	3,327	<b>▼</b> 17.9
Price				
- Av. selling price	US\$/units	15,542	14,881	<b>4.4</b>
- Av. selling price¹ ¹ excluding rebuilds into sec	US\$/units ondary markets	15,734	15,570	1.1
Gaming Operations	Unit	6 months to 31 Mar 2014	6 months to 31 Mar 2013	Change %
- Install base	Units	8,207	6,922	<b>18.6</b>
- Av. fee per day	US\$	43.27	40.80	<b>▲</b> 6.1
Systems	Sites	6 months to 31 Mar 2014	6 months to 31 Mar 2013	Change %
- Install base	Oasis™ sites	294	287	▲ 2.4

- Profit and margin growth
- New record gaming operations footprint and market-leading growth rates. FPD increased 6.1% vs. PCP
- Excluding sales to secondary markets, outright sales grew 3.9%, driving improved share
- Systems business continues to perform well







### **Australia Results**

		6 months to 31 Mar 2014	6 months to 31 Mar 2013	С	hange %
Revenue	A\$m	84.2	90.0	•	6.4
Segment Profit	A\$m	32.2	39.6	•	18.7
Margin	%	38.2	44.0	•	5.8pts
Volume					
- Platforms	Units	2,627	2,634	•	0.3
- Conversions	Units	3,150	2,636	_	19.5
Price					
- Av. selling price	A\$/units	15,986	16,847	•	5.1

- Extended market leadership in NSW and achieved market leadership of QLD in MQ
- Revenue and profit down, cycling over one-off licence revenue
- Significant progress in closing portfolio gaps, with investment in leading talent and technology
- Significant share momentum builds confidence for FY delivery





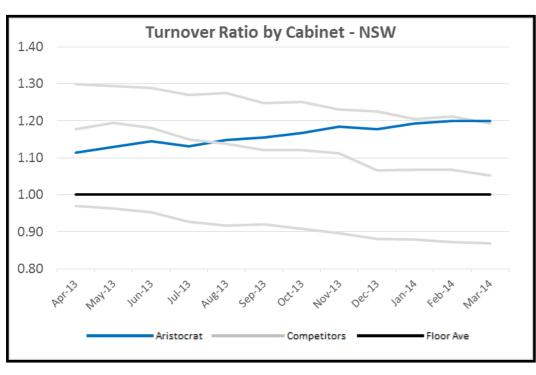


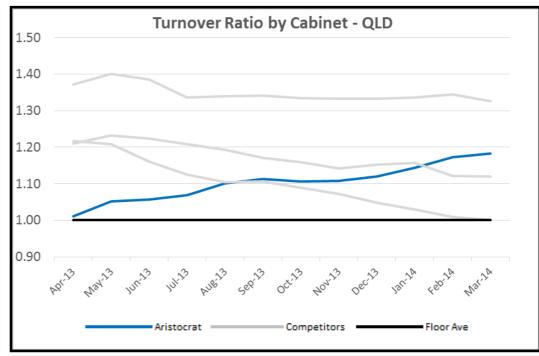






### **Australian Product Performance**





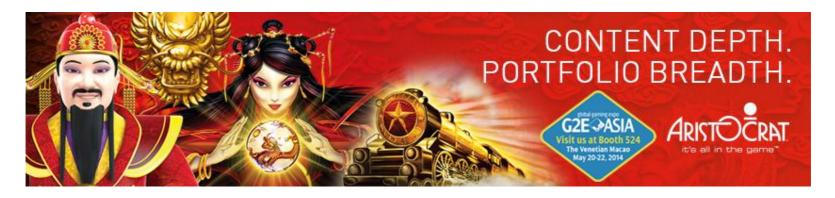
source: maxgaming

source: maxgaming

- Improved breadth and strength of portfolio driving cabinet performance in both NSW & QLD
- Strong MQ shipshare in these key markets reflects the popularity of Aristocrat games
- Pipeline of Core, SAP / Jackpot titles and the launch of E\*series™ during H2

### **Rest of World**

- Segment revenues fell 1.0% and profit decreased by 2.3% over PCP due to lower Asia Pacific revenues and soft European market
- Excluding new openings and expansions, revenues in Asia Pac region grew by 3%.
   Market share held
- 2014 G2E Asia tradeshow held last week demonstrating both 'content depth' and 'portfolio breadth'. Positive feedback from operators ensuring we continue to drive and support the region
- One game released in Japan during H1, selling 3.5k units. Improved margins achieved





### **Aristocrat Online**

- Aristocrat Online revenues increased five-fold to \$16.1 million
- Online segment EBITDA increased to \$6.1 million
- Product Madness saw sustained growth in the Heart of Vegas™ since launch in Sept 13
- Heart of Vegas™ awarded one of Facebook's Top New Games of 2013
- Overall ARPDAU was US 21c at period end
- Heart of Vegas™ currently monetising ahead at US 32c
- Product Madness launched new Facebook application, Jackpot Dreams™ during H1
- The business will launch both applications on mobile in the second half



source: Facebook®



### **Full Year Trading Outlook**

- No change to full year guidance
- Continue to expect strong NPAT growth over FY13

#### H2 FY2014 outlook

- Benefits of larger North American gaming operations installed base
- Continued growth in installed base and FPD through H2 supported by product pipeline, including the continued rollout of Walking Dead™ and the much anticipated release of Batman™ and Superman 1978™
- Strong North American games portfolio driven by release of E\*series™, Jackpot™ series and Core titles
- Continued momentum in Australia with the launch of E\*series™ games and the increased penetration of Core titles nationally
- Improved churn in Macau subject to timing of regulatory change
- Planned Q4 release of Japan game, Black Lagoon 2<sup>™</sup> driving 10k 15k units
- Continued growth in Product Madness profitability with forthcoming launch of Mobile applications
- Commitment to higher D&D investment
- H1 average \$A/USD exchange rate of 91 US cents assumed for H2



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# **Americas Results**

		6 months to 31 Mar 2014	6 months to 31 Mar 2013	Change
Revenue				
North America	US\$m	190.3	190.3	0.0 0.0 %
Latin America	US\$m	11.7	13.3	(1.6) (12.0)%
Total	US\$m	202.0	203.6	(1.6) (0.8)%
Segment Profit				
North America	US\$m	72.4	69.2	3.2 4.6 %
Latin America	US\$m	3.8	4.8	(1.0) (20.8)%
Total	US\$m	76.2	74.0	2.2 3.0 %
Margin	%	37.7	36.3	1.4pts
North America				
Volume				
- Platforms	Units	4,979	5,527	(548) (9.9)%
- Conversions	Units	2,733	3,327	(594) (17.9)%
Price				
- Av. selling price	US\$/unit	15,542	14,881	661 4.4 %
- Av. selling price 1	US\$/unit	15,734	15,570	164 1.1 %
Gaming Operations				
- Install base	Units	8,207	6,922	1,285 18.6 %
- Av. fee per day	US\$/unit	43.27	40.80	2.47 6.1 %
1 excluding rebuilds into second	dary markets			
Latin America				
Volume				
- Platforms	Units	688	1,198	(510) (42.6)%
- Conversions	Units	-	65	(65) (100.0)%
Price				
- Av. selling price	US\$/unit	12,259	9.446	2,813 29.8 %



# **Australia and New Zealand Results**

		6 months to 31 Mar 2014 <sup>1</sup>	6 months to 31 Mar 2013	Change
Revenue				
Australia	A\$m	84.2	90.0	(5.8) (6.4)%
New Zealand	A\$m	6.0	5.5	0.5 9.1 %
Total	A\$m	90.2	95.5	(5.3) (5.5)%
Segment Profit				
Australia	A\$m	32.2	39.6	(7.4) (18.7)%
New Zealand	A\$m	1.3	0.5	0.8 160.0 %
Total	A\$m	33.5	40.1	(6.6) (16.5)%
Margin	%	37.1	42.0	(4.9)pts
* Constant currency  Australia				
Volume				
- Platforms	Units	2,627	2,634	(7) (0.3)%
- Conversions Price	Units	3,150	2,636	514 19.5 %
- Av. selling price	A\$/unit	15,986	16,847	(861) (5.1)%
- Av. selling price <sup>2</sup> <sup>2</sup> new platforms only	A\$/unit	17,210	17,720	(510) (2.9)%
New Zealand				
Volume				
- Platforms	Units	180	140	40 28.6 %
- Conversions	Units	203	196	7 3.6 %
Price				

19,769

NZ\$/unit

19,305

2.4 %

- Av. selling price

# **Rest of World Results**

		6 months to 31 Mar 2014 <sup>1</sup>	6 months to 31 Mar 2013	Change
Revenue				
International - Class III	A\$m	55.8	67.4	(11.6) (17.2)%
Japan - Pachislot	A\$m	15.5	16.4	(0.9) (5.5)%
Lotteries & Online	A\$m	19.5	7.9	11.6 146.8 %
Total	A\$m	90.8	91.7	(0.9) (1.0)%
Segment Profit				
International - Class III	A\$m	25.6	32.1	(6.5) (20.2)%
Japan - Pachislot	A\$m	1.8	0.0	1.8 100.0 %
Lotteries & Online	A\$m	2.4	(1.6)	4.0 250.0 %
Total	A\$m	29.8	30.5	(0.7) (2.3)%
Margin	%	32.8	33.3	(0.5)pts

<sup>&</sup>lt;sup>1</sup> Constant currency

Volume				
- Class III Platforms	Units	3,182	3,648	(466) (12.8)%
- Pachislots	Units	3,665	4,606	(941) (20.4)%
- Total VLTs in operation	Units	5,291	5,999	(708) (11.8)%
Price				
- Av. Pachislot selling price	¥/unit	345,339	340,311	5,028 1.5 %