

### **Aristocrat Leisure Limited**

# Results for the 6 months ended 30 June 2007

Chief Executive Officer & Managing Director Paul Oneile

Chief Financial Officer & Finance Director Simon Kelly



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# Paul Oneile Chief Executive Officer and Managing Director



# **Summary of Results**

- Total Revenue \$566 million up 14.1%
- Profit After Tax \$126 million up 19.8%
- Underlying constant currency growth approx 10 pp higher
- Investment in research and development up 24.2%
- Solid underlying operating cash
- 14 cps Interim dividend up 16.7%
- Diluted EPS at constant currency up 31.1%
- Next phase of capital management



# Simon Kelly Chief Financial Officer and Finance Director



# **Actual vs. Guidance Overview**

		Actual Half 1 2007	Guidance Half 1 2007	Actual Half 1 2006
Revenue				
Japan				
Units	no	11,063	20,000	1,787
Non-Japan				
Underlying Growth vs pcp	%	16.4%	20%	
Research and Development				
R&D/LTM Revenue	%	9.1%	9%	6.2%
Profit after Tax	\$m	126.1	120 - 125	104.7
Growth vs pcp	%	19.8%	15 - 20%	
Underlying Growth vs pcp	%	29.9%	30%	
Net Working Capital (NWC)				
NWC/LTM Revenue	%	13.3%	>10%	7.7%



# **Actual vs. Guidance PAT**

Guidance	\$m 120 - 125
Shortfall in Japan	- 5
Net other businesses	+4
Net unallocated costs	+2
ACE tax losses	+2
Reported	126



# Foreign Exchange Impacts

#### **Appreciation of A\$ has been significant**

(H1 2007 vs. H1 2006 average rates):

A\$/USD +9%; A\$/Yen +14%

#### **Translational**

- Conversion of local currency results into A\$
- Main impacts (H1 2007) USD and Yen businesses

#### **Transactional**

- Transactions by businesses in a secondary currency
- Main impacts (H1 2007) sales into Asia-Pacific (in USD), inter-company transfers of product ex Australia (in USD) and supply chain purchases of components (in USD)

Impact vs. H1	2006
Revenue	PAT
\$m	\$m

(33.2) (7.4)

(6.1) (3.3)

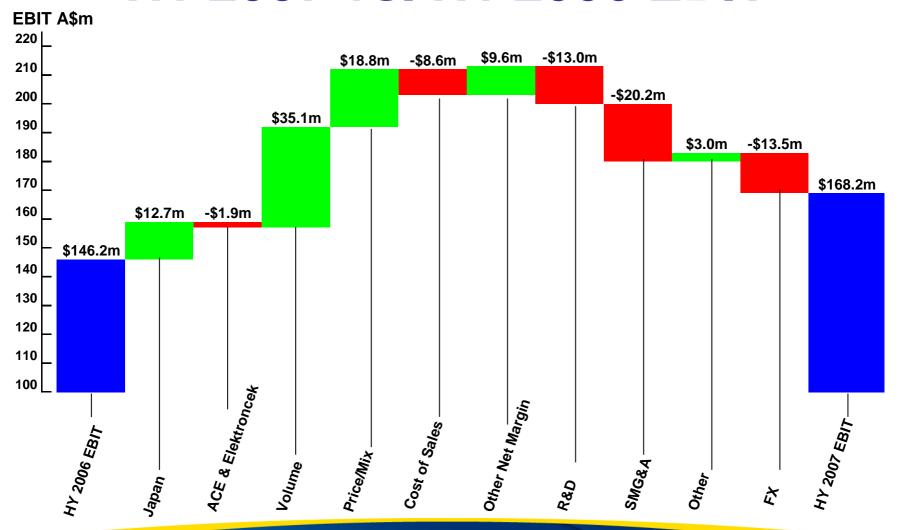
Overall impact vs. H1 2006

(39.3)

(10.7)

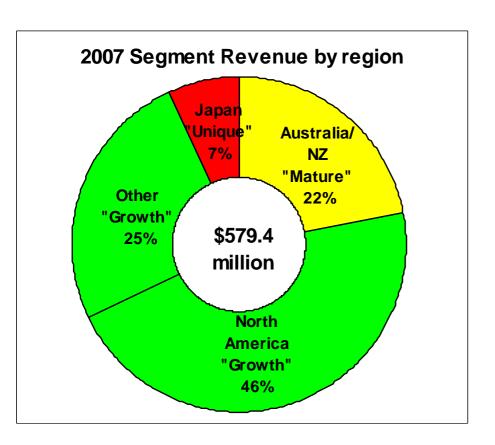


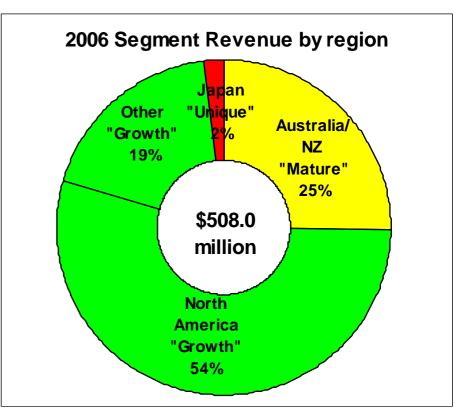
# H1 2007 vs. H1 2006 EBIT





# Segment Revenue\* Split

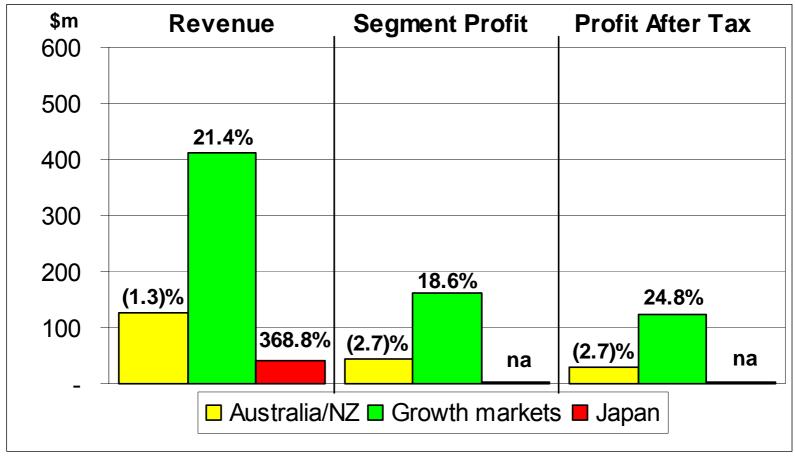






<sup>\*</sup> Management Revenue excluding interest

# **Business Segmentation\***



<sup>\*</sup>Actual revenue and percentage change period-on-period Growth period-on-period is on a constant currency basis



# **Management Cash Flow**

	H1 2007 \$m	H1 2006 \$m	
Net (debt)/cash - opening balance	(40.8)	183.7	
EBIT	168.2	146.2	
Depreciation and amortisation	18.3	15.1	
Share of Elektronček Profit after Tax	(6.6)	(4.0)	
Other non-cash adjustments	16.8	3.0	
Net interest (paid)/received	(2.5)	0.9	
Net tax paid	(62.4)	(100.0)	
Change in operating assets and liabilities	(66.3)	(42.3)	
Net cash inflow from operating activities	65.5	18.9	

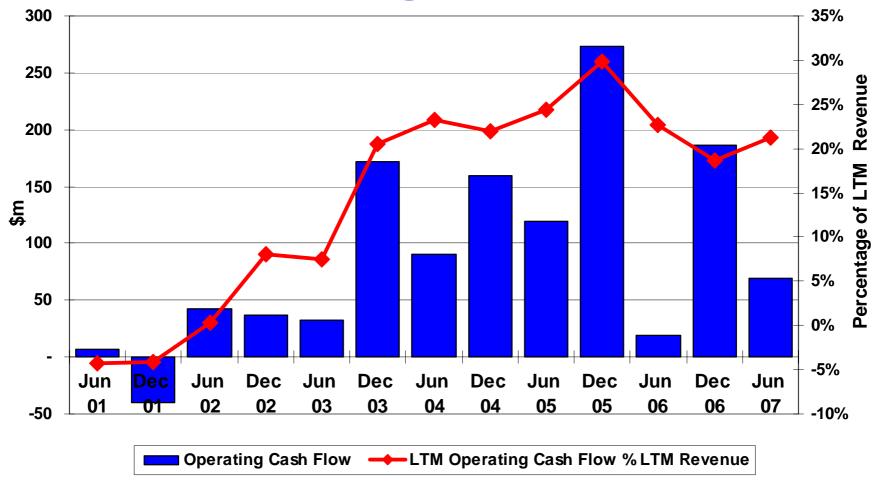


# **Management Cash Flow**

	H1 2007 \$m	H1 2006 \$m	
Net cash inflow from operating activities	65.5	18.9	
Acquisitions	(3.1)	(141.4)	
Net other investing activities	(25.0)	(17.3)	
Shares bought back/employee share trust	(70.4)	(60.1)	
Dividends paid	(111.6)	(93.8)	
Net other cash flows	2.1	2.9	
Movement in net cash	(142.5)	(290.8)	
Effect of exchange rate changes on net cash	6.2	3.9	
Net debt - closing balance	(177.1)	(103.2)	



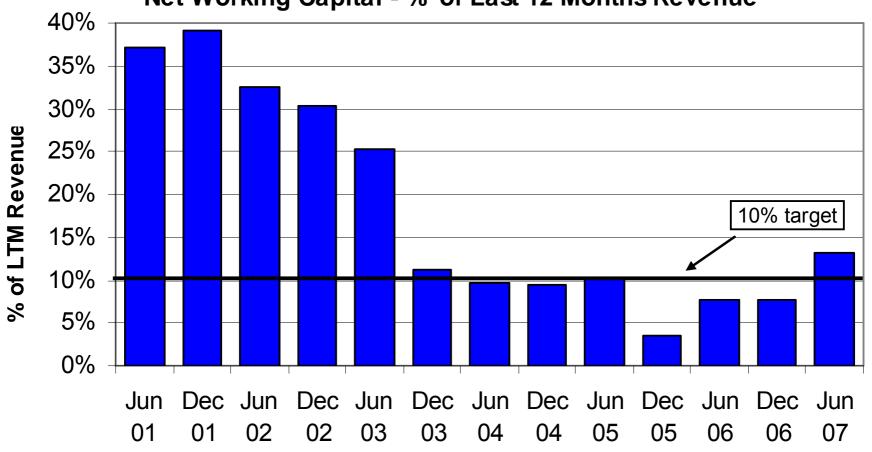
# **Operating Cash Flow**





# **Working Capital**

**Net Working Capital - % of Last 12 Months Revenue** 





# Capital Management – H1 2007

#### **On-market Share Buyback**

- 3.4 million shares acquired
- Second program completed taking total buyback to \$200 million

#### **Employee Share Based Contingent Obligations**

- 1.2 million shares acquired via trust structure
- 92% of contingent obligations covered

5.2% of share capital has been acquired since October 2004



# Capital Management – Next Phase

- Ongoing flow of fully franked dividends to approximate 60% 70% of annual earnings, subject to the Company's franking ability
- Ongoing supplementary unfranked dividends totalling 20 cents per annum
- On-market share buyback program of up to \$100 million per annum over a 3 - 5 year timeframe pending receipt of favourable Australian Taxation Office ruling

Supplementary unfranked dividends and the on-market share buyback program remain subject to overall earnings performance and alternative strategic demands on funds or capital management opportunities becoming available



# Capital Management - Specifics

#### 2007 Interim Dividend

- 14 cps fully franked vs 12 cps fully franked
- Franking outlook remains positive
- Dividend Reinvestment Plan to operate, shares acquired on-market

#### **Supplementary Dividend**

- Ongoing 6 monthly unfranked dividend of 10 cps
- Payable as supplementary dividends in January and July
- First payment January 2008

#### **On-market Share Buyback**

- Up to \$100 million per annum, commencing 2008
- 3 5 year program



# **Key Financials and Ratios**

	H1 2007 \$m	H1 2006 \$m	FY 2006 \$m
EBITDA	186.5	161.3	366.7
EBIT before R&D	222.1	189.7	430.5
EBIT	168.2	146.2	335.3
Working Capital/Revenue (%)*	13.3%	7.7%	7.7%
Operating Cash Flow	65.5	18.9	204.8
Operating Cash Flow/Revenue (%)*	21.6%	22.7%	18.7%
Net Debt	177.1	103.2	40.8
Debt/EBITDA*	0.7X	0.7X	0.4X
EBITDA/Interest Expense*	27.0X	30.0X	24.3X
Return on Equity*	84.2%	76.3%	65.5%
Fully Diluted EPS (cents)	26.8	22.2	50.9

<sup>\*</sup> Based on preceding 12 months results



# **Segment Review**



# **Australia/New Zealand**

Constant Currency <sup>^</sup>	H1 2007	H1 2006	Variance
	\$m	\$m	%
Revenue	127.3	129.0	(1.3)%
Profit	43.0	44.2	(2.7)%
Margin	33.8%	34.3%	(0.5)pts

<sup>^</sup> Adjusted for translational and transactional exchange rates using rates applying in H1 2006

- Challenging market conditions; smoking restrictions; licence renewals
- Diversion of capital spend to infrastructure
- Australian unit sales down 14%, average pricing up
- New Zealand sales limited grandfathering of more "player friendly" games
- Continuing decline of New Zealand venue numbers and installed base



# Initiatives and Outlook Australia/New Zealand

#### **STRATEGIES**

- Premium product focus
- Recurring revenue focus
- Elektronček and PokerTek products
- Ongoing business efficiency and cost reduction

#### **OUTLOOK**

- Continuing market leadership
- Progressive improvement in Australia
- Well placed to secure any upside potential
- New Zealand to improve through to mid 2009



### **North America**

Constant Currency <sup>^</sup>	H1 2007	H1 2006	Variance
	\$m		%
Revenue	289.7	274.2	+5.7%
Profit	123.4	123.1	+0.2%
Margin	42.6%	44.9%	(2.3)pts

<sup>^</sup> Adjusted for translational and transactional exchange rates using rates applying in H1 2006

- Lower overall market volumes low in replacement cycle, no new jurisdictions
- Margin decline reflects mix, recurring revenue margins and investment in support structures
- Unit sales fell by 10% to 7,612, stable video market share
- Recurring revenue unit installed base up 8.2% to 7,064
- Systems revenue up 68% to USD21.2m



# Initiatives and Outlook North America

#### **STRATEGIES**

- Premium product performance and stepper to video trend continue to represent significant opportunities
- New markets
- Recurring revenue
- Systems competitive positioning
- Expansion of new product lines Elektronček, 5-reel stepper
- Investment in new technologies downloadable, server-based
- Ongoing business efficiency and cost leverage

#### <u>OUTLOOK</u>

- Positive replacement cycle upturn/new jurisdictions 2007+
- Overall revenue and profit growth



# **Japan**

Constant Currency <sup>^</sup>	H1 2007	H1 2006	Variance
	\$m	\$m	%
Revenue	45.0	9.6	368.8%
Profit	3.1	(9.6)	na
Margin	6.9%	na	na

<sup>^</sup> Adjusted for translational and transactional exchange rates using rates applying in H1 2006

- Short term market uncertainties Regulation 5 transition
- Four Regulation 5 games marketed
- Sales of 11,063 units vs 1,787 units, short of 20,000 unit expectations
- Inventory provision for surplus Regulation 4 unique parts \$3.1 million
- 100 new Regulation 5 games released, but weak demand
- Progressive tightening of approval testing process



# Initiatives and Outlook Japan

#### **STRATEGIES**

- Larger number of game titles, lower average sales/title
- Strong pipeline of games in development
- 8 games approved, 10 more in progress
- Independent supply chain capability established
- Casino style gaming potential

#### <u>OUTLOOK</u>

- Short term results dependent on game approvals/market acceptance
- Immediate outlook difficult to predict
- Confident of longer term sustainability



### **Other Markets**

Constant Currency <sup>^</sup>	H1 2007	H1 2006	Variance	
	\$m \$m		%	
Revenue	158.6	95.2	+66.6%	
Profit	57.7	29.6	+94.9%	
Margin	36.4%	31.1%	+5.3pts	

<sup>^</sup> Adjusted for translational and transactional exchange rates using rates applying in H1 2006

- Strong growth in emerging markets:
  - Asia-Pacific (+200%), Europe (+200%), South Africa (+160%)
- Leading and growing position in Macau
- Timing differences in South America
- Growing contribution from Elektronček (+40%)
- Impost of ACE start-up operating costs



# Initiatives and Outlook Other Markets

#### **STRATEGIES**

- 40% share of new markets
- Establishing infrastructure/resources in key locations
- Tailored business model
- Lower risk

#### **OUTLOOK**

- Strong growth
- Dependent on new market openings
- Well placed to capture opportunities



**Growth Opportunities** 

		2007	2008	2009	2010	2011
Australia	- Replacement cycle					
Australia	- Software/licencing model					
	- Replacement cycle					
	- Stepper - video migration					
	- 5 reel stepper					
Americas	- New markets, Class II, III, VLT					
Americas	- Wide area products					
	- Conversions					
	- South America					
	- Mexico					
Japan	- Regulation 5					
Japan	- Class III casinos					
Europe	- Russia					
Luiope	- Other regional expansion					
	- Macau					
Asia	- Singapore					
	- Other regional expansion					
Electronic	- Interblock					
Tables	- PokerTek					
Server	- Interactive Video Terminals					
Based	- Class III					



### Outlook

#### 2007 - balance of year

- Issues in major markets improving but likely to persist
- Key factors influencing overall result:
  - Unpredictable nature of Japanese market
  - Level of success of 5 reel stepper in North America
  - Exchange rates

#### 2008 and beyond - strong growth potential

- Catalysts for next step in gaming expansion falling into place
- Global market expansion and technological
- Return to growth rates experienced over past few years



# **Questions**

