

# FIVE YEAR SUMMARY

A\$'m (except where indicated)	12 months to 30 Sep 2020	12 months to 30 Sep 2019	12 months to 30 Sep 2018	12 months to 30 Sep 2017	12 months to 30 Sep 2016	
<b>Profit and loss items</b>						
Revenue <sup>1</sup>	4,139.1	4,397.4	3,583.8	2,453.8	2,128.7	
EBITDA <sup>2</sup>	1,089.4	1,596.8	1,328.6	1,001.2	806.0	
Depreciation and amortisation	(473.0)	(434.3)	(355.6)	(220.0)	(208.9)	
EBIT <sup>2</sup>	616.4	1,162.5	973.0	781.2	597.1	
Net interest expense	(140.7)	(124.0)	(105.4)	(53.1)	(89.9)	
Profit before income tax expense <sup>2</sup>	475.7	1,038.5	867.6	728.1	507.2	
Income tax expense	(118.6)	(285.7)	(250.7)	(233.0)	(156.7)	
Profit after income tax expense <sup>2</sup>	357.1	752.8	616.9	495.1	350.5	
Significant items after tax	1,020.6	(54.0)	(74.3)	—	—	
<b>Reported net profit attributable to members of Aristocrat Leisure Limited</b>	<b>1,377.7</b>	698.8	542.6	495.1	350.5	
Total dividend paid	217.1	312.4	249.0	185.2	121.0	
<b>Balance sheet items</b>						
Contributed equity	715.1	715.1	715.1	715.1	693.8	
Reserves	(121.6)	2.6	(23.5)	(116.8)	(55.7)	
Retained earnings	2,586.5	1,425.9	1,040.9	747.3	437.4	
Total equity	3,180.0	2,143.6	1,732.5	1,345.6	1,075.5	
Cash and cash equivalents	1,675.7	568.6	428.1	547.1	283.2	
Other current assets	836.1	1,164.6	924.0	647.9	591.9	
Property, plant and equipment	353.2	431.2	389.3	241.3	217.5	
Intangible assets	3,623.8	4,008.3	3,898.8	1,687.7	1,736.5	
Other non-current assets	1,388.1	164.3	206.6	168.9	158.6	
<b>Total assets</b>	<b>7,876.9</b>	6,337.0	5,846.8	3,292.9	2,987.7	
Current payables and other liabilities	791.5	856.3	821.1	460.0	434.9	
Current borrowings	7.0	—	—	0.1	—	
Current tax liabilities and provisions	247.0	185.1	196.4	193.0	114.3	
Non-current borrowings	3,236.2	2,792.3	2,881.1	1,199.3	1,287.8	
Non-current provisions	24.3	30.4	13.8	13.8	13.4	
Other non-current liabilities	390.9	329.3	201.9	81.1	61.8	
<b>Total liabilities</b>	<b>4,696.9</b>	4,193.4	4,114.3	1,947.3	1,912.2	
<b>Net assets</b>	<b>3,180.0</b>	2,143.6	1,732.5	1,345.6	1,075.5	
<b>Other information</b>						
Employees at year end	Number	6,000	6,400	6,100	3,640	3,200
Return on Aristocrat shareholders' equity <sup>2</sup>	%	11.2	35.1	35.6	36.8	32.6
Basic earnings per share <sup>2</sup>	Cents	56.0	118.1	96.7	77.7	55.1
Net tangible (liabilities) per share	\$	(0.97)	(2.92)	(3.39)	(0.54)	(1.04)
Total dividends per share - ordinary	Cents	10.0	56.0	46.0	34.0	25.0
Dividend payout ratio <sup>2</sup>	%	18	47	48	44	45
Issued shares at year end	'000	638,544	638,544	638,544	638,544	637,120
Net debt <sup>3</sup>	\$'m	1,567.5	2,223.7	2,453.0	652.3	1,004.6
Net (debt)/equity	%	(49.3)	(103.7)	(141.6)	(48.5)	(93.4)

## FIVE YEAR SUMMARY (cont'd)

		12 months to 30 Sep 2020	12 months to 30 Sep 2019	12 months to 30 Sep 2018*	12 months to 30 Sep 2017	12 months to 30 Sep 2016
<b>Gaming Operating Metrics</b>						
Revenue	A\$m	1,779.6	2,608.7	2,244.9	2,070.8	1,849.0
Segment Profit <sup>2</sup>	A\$m	610.5	1,381.1	1,169.7	1,039.4	849.9
Margin <sup>2</sup>	%	34.3	52.9	52.1	50.2	46.0
<i>North American Gaming Operations:</i>						
Class II Units	Number	25,302	25,220	24,264	22,437	21,427
Class III Units	Number	24,366	22,998	20,114	16,161	13,675
Total Units	Number	49,668	48,218	44,378	38,598	35,102
Average Fee Per Day	US\$	51.01	50.46	49.79	50.70	48.19
<i>North American Outright Sales:</i>						
Platforms	Number	9,589	17,262	13,318	12,575	11,503
Conversions	Number	1,613	2,464	3,147	2,506	2,487
Average price per unit	US\$	17,190	18,097	18,682	18,892	18,104
<i>ANZ Outright Sales:</i>						
Platforms	Number	7,818	13,425	14,079	14,377	13,784
Conversions	Number	2,739	4,225	6,294	4,214	4,682
Average price per unit	A\$	20,786	21,252	20,487	20,348	20,903
<i>International Class III Outright Sales:</i>						
Platforms	Number	3,009	5,664	6,018	7,125	5,978
<b>Digital Operating Metrics</b>						
Bookings	US\$m	1,612.1	1,227.8	1,013.9	292.8	206.8
Revenue	US\$m	1,609.1	1,252.2	1,009.2	292.8	n/d
Operating Profit <sup>2</sup>	US\$m	494.9	370.2	330.8	121.4	n/d
Margin <sup>2</sup>	%	30.8	29.6	32.8	41.5	n/d
Social Casino Bookings	US\$m	815.1	638.0	568.8	292.8	206.8
Social Casual Bookings	US\$m	257.6	289.3	214.9	-	-
Strategy/RPG Bookings	US\$m	539.4	300.5	230.2	-	-
Daily Active User (DAU)	Millions	6.7	7.5	8.1	1.7	1.3
Average Bookings per DAU	US\$	0.59	0.41	0.40	0.53	0.42
User Acquisition (UA) spend	US\$m	449.4	328.0	251.1	n/d	n/d
UA as % of Digital revenue	%	27.9	26.2	24.9	n/d	n/d

1. Revenue as per segment results.

2. Before the impact of significant items that are not representative of the underlying operational performance of the Group.  
The non-IFRS information presented above has not been audited in accordance with the Australian Auditing Standards.

3. Current and non-current borrowings net of cash and cash equivalents.

n/d – Not previously disclosed.

\* Restated.