

## **CONTENT - CHANNELS - GROWTH**

INVESTOR DAY PRESENTATION 21 MARCH 2013



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## Welcome



# **Jamie Odell**

Chief Executive Officer & Managing Director Aristocrat Leisure Ltd



## **Leadership Team**



Jamie Odell Chief Executive Officer



**Toni Korsanos** Chief Financial Officer & Company Secretary



Trevor Croker Managing Director ANZ, Asia Pacific & EMEA



Atul Bali President, Aristocrat Americas



Rich Schneider Chief Product Officer



Jason Walbridge Chief Supply Officer



Craig Billings Managing Director, Strategy & Business Development



Mark Dunn Executive Vice President & General Counsel



Gayle Philpotts Global Human Resources Director



Manjit Gombra Singh Chief Technology Officer



Victor Blanco Senior Vice President, Platform Architecture



# **Today's Agenda**

### Strategic Pathway

- Taking share, growing returns
- Best content for each segment
- Key Share Opportunities
  - Defining the opportunities, both existing and emerging
  - Success factors
  - How Aristocrat is unlocking these
- Wrap up, Q&A



## Context

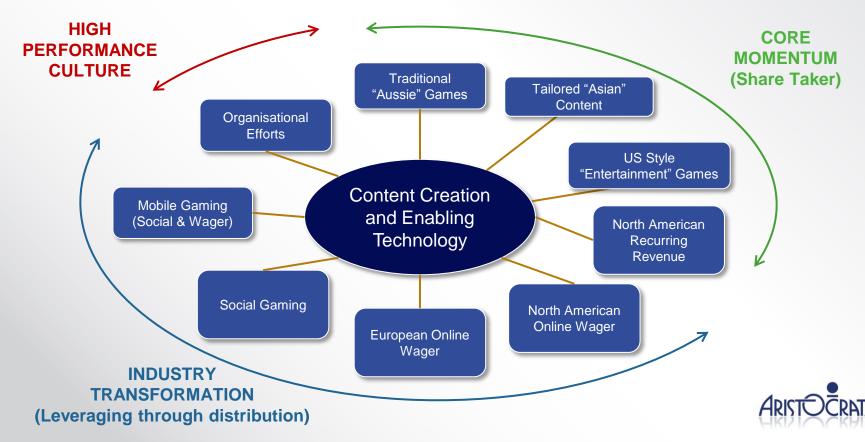


## **Rich Schneider**

**Chief Product Officer** 

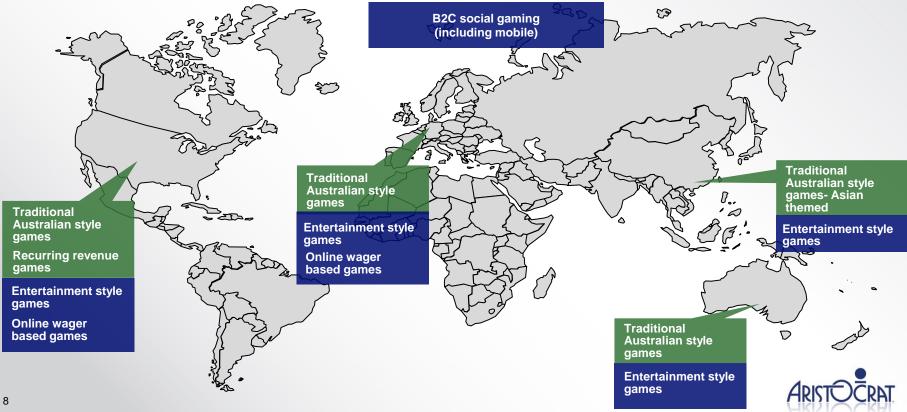


# **Strategic Pathway – Investing for Returns**



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### **Aristocrat Footprint...And Key Opportunities For Growth**



# Traditional Australian Style Content -Extend Leadership

Historical core of business, key value driver today

Strong share story, but significant opportunities remain

#### Extending leadership through:

Brand extension – better monetisation of unique branding library

New Brand building – focus on more tailored content in line with market needs

Enabling technology and deep Australian-style creative talent pool





## **Entertainment Style Segment – Entry Opportunity**

Growing segment in Australia, Asia Pacific and established in US

Significant upside opportunity for Aristocrat

Purpose-built games and specialist talent, focus on building patent library

GDK enabling technology for portability, 3<sup>rd</sup> party content development







### **Recurring Revenue Segment - #1 Value Driver**

Single biggest value opportunity, already highest performing segment of our business

Share growing off small base – Secure key licensed brand plan to accelerate growth

Focused investment to:

Build pipeline; Specialised creative talent; Technology to support richer game experience





### **Jackpot Products – Growth Segments**

ALL historically led segment, but market has moved

Opportunity to take share in growing segments

#### Investing through:

New dedicated studio, lead by Specialist creative talent; Technology to allow us to build SAPs; across whole Australian and international portfolios











## **Investing in Enablers to Leverage Content**

#### Investment

#### **People/Structure**

Best Creative and Technical Talent Segment Specific Studios Product Madness Marketing Expertise

#### Processes

Effective Portfolio Management Insights Multi-Market Development Processes

#### **Technology & IP**

Investment In Class III Platform New Digital Platforms Aggressive IP Protection

#### Result

Industry Leading Content In Growth Segments Focused Share Growth By Segment Leverage Content into New Growth Channels

Investing in Segments to Protect & Grow Share Improved Efficiency on D&D Spend Substantial Time to Market Increase

Third Party enable, D&D Efficiency, Time, Portability Leverage Content into New High Growth Channels Build Strong Barriers



# Emerging Channels & Distribution - U.S. Online Wagering



## **Atul Bali**

President, Aristocrat Americas



### The U.S. Wager Opportunity

2017 (Projected) North American Poker & Casino GGR

2017 (Projected) North American Poker Only GGR

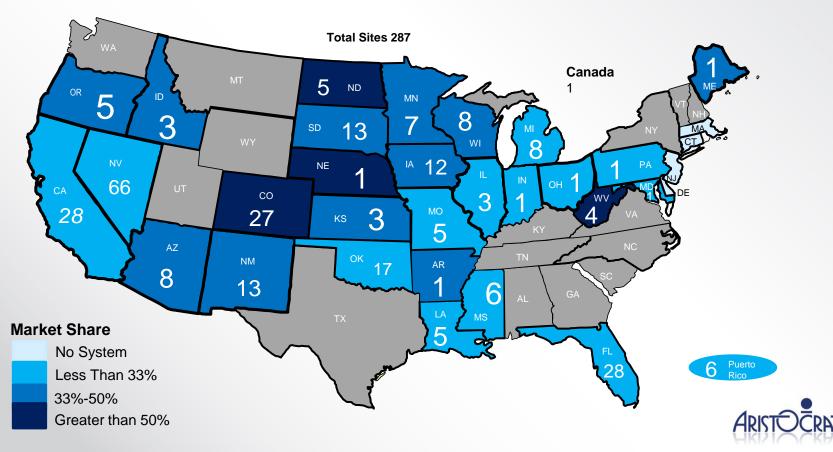
2012 (Current) North American Real-Money Wager Market (Regulated and Offshore)

Source: H2 Gambling Capital

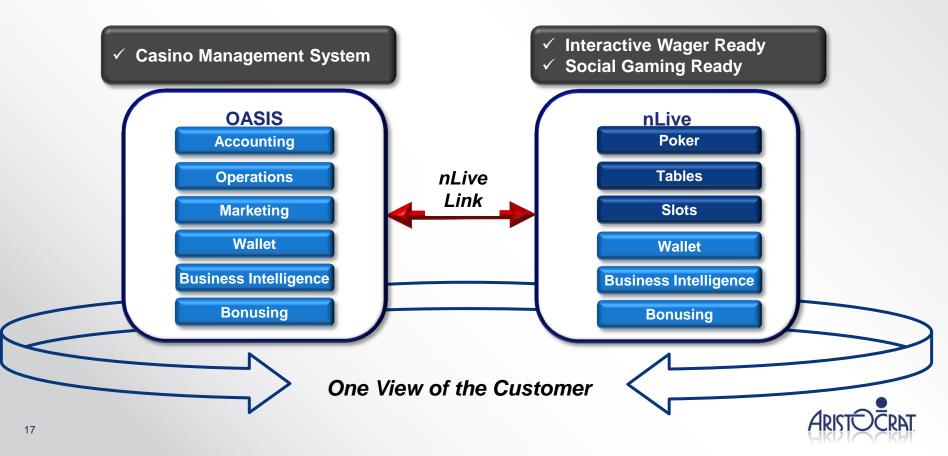
Note: Figures represent GGR 5 years after regulation. Assumes all states introduce online gambling legislation. Assumes GGR for poker in a "poker only" scenario is greater than in a "poker and casino" scenario due to cannibalisation. These do not include GGR from lotteries or horse racing.



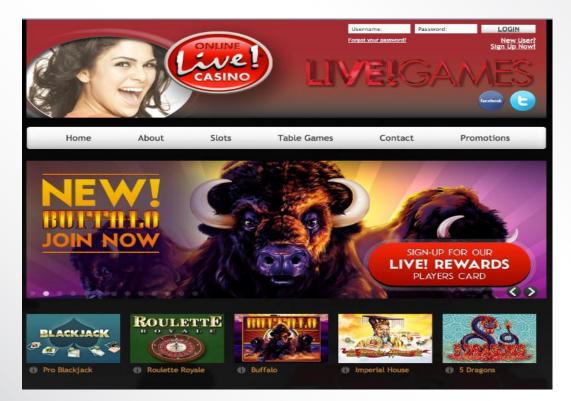
### **Our System Footprint Advantage**



## **Growth Opportunities for Our Core Customer Base**



### **First to Market – Early Success**





# **Emerging Channels & Distribution**

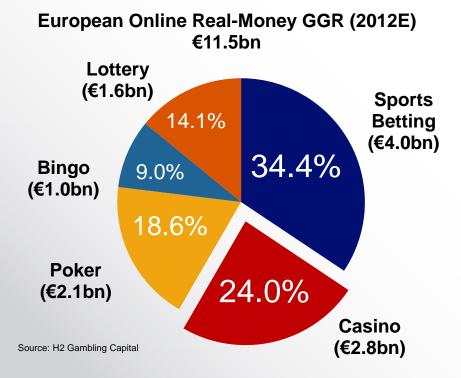


# **Craig Billings**

MD Business Development & Strategy



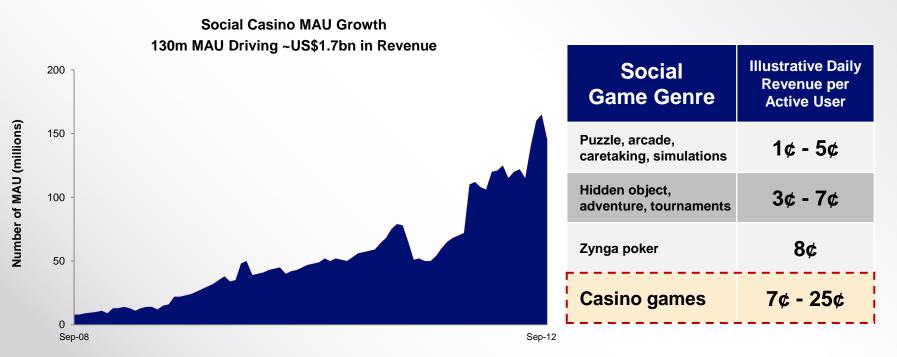
### **European Wagering – Content Distribution**







### **Social Games – New Distribution Opportunities**

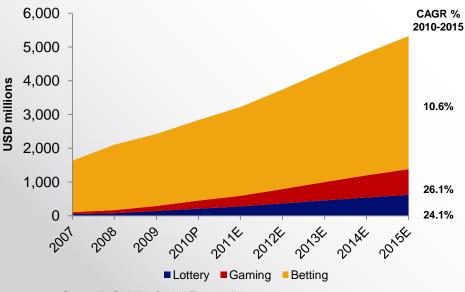




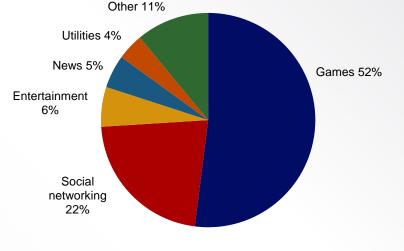
Source: SuperData, Zynga and IGT filings

### Mobile Games – An Increasingly Important Enabling Technology

#### Wager Gaming Revenue Generated Via Mobile Phones



#### Wager / One-Time Purchase Games Dominate Global Mobile Apps



Games Social networking Entertainment News Utilities Other



Source: H2 Gambling Capital, Flurry Analytics 2012

### **Product Madness Overview – Leading Social Game Platform**











### 2007/2008

- Business founded
- Initial retail analytics and viral optimisation platform developed
- Launched first game on Facebook

### 2009/2010

- Re-focus as a social game publisher
- 5 social casino game launches
- Further backend development and enhancement
- Access to Facebook media buying API granted

### 2011/2012

- Key focus on content acquisition and operational team growth
- Commenced mobile strategy
- Acquired by Aristocrat
- In excess of 500,000 DAU and 2m MAU

### 2013

- 51 Employees
- Grow DAU/MAU base
- Deploy Aristocrat Titles through platform



# **Conclusion & Questions**





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