

FIVE YEAR FINANCIAL SUMMARY

A\$'m (except where indicated)	12 months to 30 Sep 2025	12 months to 30 Sep 2024 ⁵	12 months to 30 Sep 2023	12 months to 30 Sep 2022	12 months to 30 Sep 2021	
Profit and loss items						
Revenue ¹	6,297.0	5,673.4	6,295.7	5,573.7	4,736.6	
EBITDA ²	2,628.9	2,274.4	2,083.4	1,835.9	1,523.1	
Depreciation and amortisation ²	(561.4)	(442.5)	(382.0)	(370.5)	(374.4)	
EBIT ²	2,067.5	1,831.9	1,701.4	1,465.4	1,148.7	
Net interest expense ²	(101.4)	(60.0)	(40.6)	(137.7)	(131.9)	
Profit before income tax expense ²	1,966.1	1,771.9	1,660.8	1,327.7	1,016.8	
Income tax expense ²	(544.9)	(472.5)	(415.7)	(326.8)	(251.2)	
Profit after income tax expense ²	1,421.2	1,299.4	1,245.1	1000.9	765.6	
Significant items after tax – gain/(loss)	153.5	(148.6)	209.0	(52.4)	54.4	
Net profit from discontinued operations after tax ³	65.6	152.6	-	-	-	
Statutory reported profit after tax	1,640.3	1,303.4	1,454.1	948.5	820.0	
Add: Amortisation of acquired intangibles after tax	129.5	82.6	81.5	98.4	99.1	
Significant items after tax – (gain)/loss	(153.5)	148.6	(209.0)	52.4	(54.4)	
Net (profit) from discontinued operations after tax ³	(65.6)	(152.6)	-	-	-	
Normalised profit after tax and before amortisation of acquired intangibles and significant items (NPATA) ²	1,550.7	1,382.0	1,326.6	1,099.3	864.7	
Total dividend paid	538.4	447.7	367.4	347.8	159.4	
Balance sheet items						
Contributed equity	(454.6)	398.9	1,237.0	1,651.9	715.1	
Reserves	144.5	115.6	579.4	547.8	(58.5)	
Retained earnings	6,867.3	5,765.4	4,909.7	3,823.0	3,222.3	
Total equity	6,557.2	6,279.9	6,726.1	6,022.7	3,878.9	
Cash and cash equivalents	1,281.8	943.8	3,151.0	3,021.3	2,431.6	
Other current assets	1,679.9	1,482.4	1,396.3	1,159.3	867.1	
Property, plant and equipment	581.2	575.1	485.9	357.8	325.4	
Intangible assets	4,943.3	5,346.8	4,000.5	3,891.2	3,527.7	
Other non-current assets	1,906.3	1,955.3	1,888.6	1,690.8	1,520.2	
Total assets	10,392.5	10,303.4	10,922.3	10,120.4	8,672.0	
Current payables and other liabilities	1,236.9	1,221.0	1,229.2	1,084.1	1,004.7	
Current borrowings	99.1	92.8	99.6	99.9	7.0	
Current tax liabilities and provisions	462.7	264.4	198.3	132.6	187.6	
Non-current borrowings	1,606.0	1,990.8	2,242.3	2,357.4	3,229.1	
Non-current provisions	30.3	35.3	40.4	41.1	44.6	
Other non-current liabilities	400.3	419.2	386.4	382.6	320.1	
Total liabilities	3,835.3	4,023.5	4,196.2	4,097.7	4,793.1	
Net assets	6,557.2	6,279.9	6,726.1	6,022.7	3,878.9	
Other information						
Employees at year end (approximate)	Number	7,400	8,500	7,800	7,500	7,000
Return on Aristocrat shareholders' equity ²	%	21.7	20.7	18.5	16.6	19.7
Basic earnings per share ²	Cents	227.7	204.2	190.5	150.8	120.1
Net tangible assets per share	\$	2.29	1.17	3.90	2.94	0.30
Total dividend per share - ordinary	Cents	93.0	78.0	64.0	52.0	41.0
Dividend payout ratio ²	%	41	38	34	34	34
Issued shares at year end (number)	'000	616,872	629,382	648,560	659,793	638,544
Net cash/(debt) ⁴	\$'m	(423.3)	(1,139.8)	809.1	564.0	(804.5)
Net cash/(debt) to equity	%	(6.5)	(18.1)	12.0	9.4	(20.7)

1. Revenue as per segment results.
2. Normalised results represent statutory results (before and after tax) from continuing operations, excluding the impact of certain significant items and the discontinued operations of Plarium. The non-IFRS information presented above has not been audited in accordance with the Australian Auditing Standards.
3. **Net profit from discontinued operations after tax excludes the gain on sale of Plarium, which has been classified under significant items.**
4. Current and non-current borrowings net of cash and cash equivalents.
5. FY2024 P&L has been restated where applicable to exclude discontinued operations, to align with the current period presentation in accordance with relevant accounting standards and to provide a consistent basis for comparison. Refer to the Financial Statements for further details

Amounts are restated for the impact of new Accounting Standards if the accounting standard required comparatives to be changed.